

SMALL BUT MIGHTY:

A history of the Pierce Family Foundation

2008-2023 CHICAGO, ILLINOIS

Mission

The Pierce Family Foundation supports nonprofit organizations providing essential social services in the areas of housing and homelessness in Chicago, and helping those nonprofits to build the capacity they need to operate effectively. Other funding areas include environmental issues in Michigan, sector-wide initiatives and special projects, workforce development, poverty law, nonprofit field building, and specific interests of family and staff.

PFF knows that nonprofits rarely fail because their programs aren't needed or because their vision is limited; when they fail, it is because they are unable to meet fixed costs or adequately invest in operating essentials. We understand that the greatest challenges faced by nonprofit organizations relate to the lack of support for their organizational development needs. That is why the foundation focused on general operating grants and capacity building programs.



Finances







Core Grantees

For much of the foundation's history, a subset of organizations were chosen annually as Core Grantees. These "Cores" received a multi-year commitment of general operating support as well as a host of other capacity building benefits: IT assessments and grants; event sponsorships; stipends for professional development; access to SmithAmundsen's Frontline legal service; and extra grants for capacity building needs or emergency situations. PFF was proud to support the following organizations as Core Grantees:









































"You've led groundbreaking philanthropy and really trusted us to know what we needed to do to meet our mission and then given us the capacity we needed to pull it off."

TIMELINE

2000-2006

- with support and sympathy from her husband Denis, Martha Pierce works through the challenges of running a small nonprofit with little in the way of resources or grant opportunities to cover the basics of operations. Funding is there for some of the programs, but not for fundraising, planning, office supplies, staff salaries, or computers.
- Denis and Martha get ever more involved in charitable giving as individual donors, and Denis joins the board of a number of agencies, which provides even more insight into what it takes for nonprofits to cover the real costs of doing business.

2007

- On the front deck of David's home in Michigan, Denis and his longtime friend and tech guru David Krumlauf begin brainstorming about creating a foundation that would place special emphasis on helping nonprofits with their technology needs. It's a thought...David starts working 10/1/07, with the appropriate title of Chief Technologist.
- With the sale of his law firm pending, Denis decides to start a foundation to give greater power and focus to the family's philanthropy. The law firm sale gets postponed, but Denis and Martha decide to proceed with the foundation.

Seven Things We've Learned

1. Support Gen Op

It can't be said too much! Funders need to provide multi-year, unrestricted general operating support. While underwriting specific programs can be a viable path to exploring new strategies or focus areas, programs cannot be delivered effectively without stable organizations. From the beginning, PFF championed the need to support "the real costs" of nonprofits, and the importance of doing so only grew as our work continued.



"I appreciate PFF's friendship and camaraderie. I could tell you what was really happening, and not do a dog-and-pony show. You really got it, you understood why we needed to pay the light bill with that grant"

- Core grantee



2. Pay Attention to Infrastructure

The Pierce Family Foundation was a prominent voice in the push for greater investment in and innovation around capacity building for nonprofit organizations. This involved a wide range of infrastructure needs identified by PFF grantees themselves, such as upgrading an IT network, strategic planning, selecting new donor management software, and dozens of other projects. The Foundation also provided extra support to grantee partners experiencing a crisis, be it fire, server meltdown, boiler explosion, outdated bus, staff departures, or other circumstances.

This kind of grantmaking also *built trust*. Knowing that we cared about "the back office" meant grantees felt comfortable reaching out when operational needs or emergencies occurred. Serving as a source of support on smaller operational matters helped us become better partners at bigger moments of growth and transition.

- The Foundation launches with a gathering of friends and family at Newberry Library.

 As a parting gift, guests receive pine tree seedlings. At least three are still growing: one on David Krumlauf's property, and two at the Neahtawanta Inn near Traverse City.
- The Foundations' first Program Officer, Lindsay Marriott, is hired to support PFF's growing grantmaking and exploration of various ideas and strategies.
- Although a giving philosophy is not yet fully developed, the Foundation's first grants show its understanding of the need to support nonprofit operations in order to deliver program goals: \$350 to Chicago Religious Leadership Network for computer equipment; \$2,500 to what was then Institute for Women Today (later Margaret's Village) for help with a fundraising event, and \$12,500 to what was then Interfaith House (later The Boulevard), for the purchase of a van to transport residents.

2009

- Myriad nonprofit colleagues suggest that Denis talk with foundation consultant Marianne Philbin as he, David, and Lindsay consider how best to further clarify the Foundation's goals and guidelines.
- With years of experience in nonprofit and foundation leadership, Marianne is brought on as a consultant to advise on mission and program development, and in June 2010 becomes Executive Director.

- **PFF inaugurates the structure of offering "Core Grantees" special benefits and services. Under David's care, emphasis is placed on the rarely-funded but rapidly-expanding technology needs of grantees.
- A law journal article about Denis notes, "It might be hard these days to determine exactly where attorney Denis Pierce is putting in more hours... concentrating on his busy law practice or engaging in philanthropic endeavors..."
- In addition to grants from the Foundation, Denis leverages additional investment in key projects (such as NHS' Home Ownership Preservation Initiative) via corporate gifts from his law firm, Pierce & Associates.
- Marianne and Lindsay initiate a project to look at the Foundation's (and other funders') giving on the South Side of Chicago. Years later, this desire to support nonprofits in disinvested communities leads to the Foundation's cofounding of AMPT (more on that later!). The South Side initiative also brings Heather Parish into the PFF fold as one of the consultants engaged to help inform the Foundation's work.

2011

 Initially serving as a "Support Specialist" helping grantees with prospect research and grantwriting, Laura Jansen joins the Foundation part-time in charge of grants administration, bookkeeping, and grantee programs.

3. Nonprofit Success = Support of Nonprofit Staff

Keeping good employees and equipping them for the work is one of the critical challenges frequently cited by nonprofit leaders, yet funders tend to invest much less in the "people."

Capacity begins with staffing. Support that PFF offered over the years included: access to outside advisors on HR issues, workshops on hiring and retention, research on salary comparables for realistic budgeting, an annual "allowance" for professional development, facilitating the Top Talent Institute, and more. Investing in staff and their development is essential to achieving the outcomes that both nonprofits and funders seek. You can't get the meal without the kitchen, and most certainly not without the cooks!

"Sitting here at my desk I began to reflect on all the wonderful people I met last year...Being a part of the Top Talent program was an experience that I really enjoyed. The conversations we had that challenged my standards and ideas of what I thought leadership should look like. I learned from each of you, your best practices and things I should avoid. It is because of input from each of you, I continue to excel in my own leadership."

- Top Talent participant

"The HR restructuring project has been an important turning point for our organization. Kris provides useful, practical information."

- Core grantee



4. Be Willing to Take Risks

Understand that not every answer can be known in advance. Nonprofit leaders often have solutions they'd like to explore and ideas they'd like to test. Although basic due diligence and research can naturally be important steps to take in advance of new grants, sometimes it's worth taking a leap of faith along with the grantee—even when the outcomes can't be immediately predicted. Similarly, don't shy away from funding smaller organizations. Their names may be lesser known, but their work is often even more immediately vital to their communities and neighborhoods.

"PFF was our first multi-year foundation grant, our first general operating grant, our first capacity building grant. We were so small, and it really was a catalyst."

– Core grantee

Underscoring the enormous knowledge and experience in the nonprofit field, PFF creates Peer Skill Share, a micro-grant and support program that helps grantees help each other. The next year, the foundation opens the program to collaboration with other funders, and within two years, Peer Skill Share sees hundreds of matches per year. PFF turns the program over to Forefront in 2016, by which point more than 500 organizations and 1,200 individual staffers have participated.

2012 - 2013

Recognizing that most leadership development programs are for Executive Directors, Support Specialist Kris Torkelson designs a professional development program for nonprofit staff in other positions, such as development managers, finance directors, etc. Called the Top Talent Institute, this learning circle becomes one of PFF's signature programs, and runs for the next 11 years.

Marianne co-chairs the "Real Talk About Real Costs" community of practice at Donors Forum (now Forefront), aimed at developing sector-wide strategies to combat the nonprofit overhead myth.

2013-2014

Denis meets Pete Vilim on the All Chicago • Board of Directors, and Pete finds himself in many of the same meetings as the PFF team and funding many of the same organizations.

The Foundation's work becomes increasingly visible in the sector, with staff sitting on numerous convenings and committees.

Lindsay Marriot moves on to other opportunities, • and Heather Parish is hired as Program Director.

2015

 Under PFF leadership and in partnership with fellow funders, the Chicago Youth Storage Initiative is launched with a steering committee including Becky Knight, Tracy Baim, Debbie Reznick, Michael Mock, Lara Brooks, and Megan Wickman. The initiative began after young people participating in Windy City Times summit on youth homelessness identified the lack of storage space for personal belongings as a significant impediment to meeting school and work obligations, feeling safe, and making life changes. At the time, fewer than 40 storage lockers were available in Chicago for young people experiencing homelessness or in temporary living situations. By the end of this two-year initiative, 700 lockers were installed at 25 program sites used by young people across the city.

Scan the QR code to watch a video on CYSI or click here.



2016

→ A study called "Point the Way" is undertaken by a small group of funders including PFF, out of which eventually—with much work and years of meetings by its four founding members becomes AMPT: Advancing Nonprofits in 2019. Heather and Marianne, along with Debbie Reznick and Frank Baiocchi (Polk Bros) Dimitra Tasiouras and Josh McGowan (Circle of Service), and Sandra Aponte (Chicago Community Trust) meet weekly for 3+ years to design the project, write proposals, hire project managers, identify a fiscal sponsor, negotiate a partnership contract, raise nearly \$3 million in start-up dollars, create the logo, recruit a first board, and conduct a search for the first Executive Director. Heather serves as founding Board Co-Chair, and Marianne co-chairs the initial advisory Funders Council.

WHAT WE'VE LEARNED

5. Collaboration Pushes Transformation

Impact extends as partnerships grow, and some of PFF's most significant work came from our collaboration with other funders:

- Being a founding partner in a new organization, AMPT: Advancing Nonprofits.
- Helping to form and champion the growth of Chicago Funders Together to End Homelessness.
- Becoming involved in seeding the Chicago Racial Justice Pooled Fund.
- Creating or incubating special initiatives such as the Peer Skill Share program and the Chicago Youth Storage Initiative.
- Building our own capacity by partnering with Cuore e Mani Foundation.

For much of philanthropy's history, foundations made their own grants in their own interest areas, and perhaps their staff met other staff at conferences to talk about best practices. But in the past decade, funders have embraced the idea that working together—be it in pooled funds, advocacy, or new projects—is the only way to truly achieve lasting change.

"PFF has influenced our foundation's grantmaking, as we recently gave our first general operating grants based on their best practices advice. It is wonderful to have wise colleagues who are so willing to share their deep experience."

- Foundation colleague

6. Streamlining Procedures Carries a Message

Much has been written about trust-based philanthropy, a movement that PFF wholeheartedly supports. It is important to remember that trust starts from the first impression and first interaction.

- ▶ What kinds of materials are requested from grantees, and why?
- ▶ Whose workload is being eased, the foundation's staff or the nonprofit's?
- ▶ Whose voices are being listened to?



Chicago Funders Together to End Homlessness • (CFTEH) is launched and over the next several years, Heather and Marianne serve in leadership roles, including the search committee to hire the first staff person, the strategic planning committee to set future directions, and CFTEH co-chair.

Heather serves as "executive on loan" to Woods •
Fund Chicago to help launch the Truth, Racial
Healing & Transformation (TRHT) project.
Chicago is one of 14 cities in a national and
community-based process launched by the WK
Kellogg Foundation to "unearth and jettison the
deeply held, and often unconscious, beliefs created
by racism." PFF becomes a key and consistent
foundation supporter of TRHT.

To celebrate the foundation's 10th • anniversary, Marianne, Heather, and Laura make a two-day tour to all Core Grantees, delivering tins of Garrett's Popcorn and grant checks to be used for staff appreciation efforts.

2019

Following through on its belief in building capacity via collaboration, the Foundation creates a partnership with Cuore e Mani Foundation, sharing staff as a method to build expertise, ease application and reporting burdens for grantees, and free up resources for more grantmaking.

AMPT: Advancing Nonprofits officially launches in November as a capacity building and support center offering new ways of investing in BIPOCled nonprofits on the West and South Sides of the city. Six months later, ángela munguía comes on board as Executive Director.

2019 cont.

- → The Foundation moves to a co-Executive Director model, promoting Heather Parish to join Marianne as ED and focus on the Foundation's sector-wide work.
- PFF begins to consider a spend-out and ceases grantmaking in some smaller focus areas.

2020

PFF joins other funders in rallying new support for organizations hit hard by the upheaval of the Covid pandemic, and the reckoning and necessary changes prompted by the Black Lives Matter movement in the wake of George Floyd's murder. Two in particularly that PFF champions are the Technology Response Fund and the Chicago Racial Justice Pooled Fund.

2021-2023

- Marianne retires, and Heather is named Executive Director at the Albert Pick,
 Jr. Fund. Laura becomes the Director of Programs and Operations at PFF, and Pam Stillwell joins as Executive Assistant.
- In early January 2023, PFF announces that this year will be its last, with all funds expended and the foundation dissolved by the end of the year.

WHAT WE'VE LEARNED

7. Consider Lifespan and Impact

Why sunsetting? Ask Denis, and he will candidly and charmingly say, "Well, we ran out of money." Which is true, in its way, but there is one primary reason why the money ran out, and it is an important one for other family foundations to consider: from the beginning, Denis and Martha cared only about getting nonprofits what they needed. Holding to a 5% payout (the minimum required by law) did not concern them. This ethos was built upon by the staff they subsequently hired. The idea of perpetuity was never top of mind.



The topic of sunsetting can be part of regular planning discussions among family foundations. It is not taboo, or a failure, but a choice. What kind of community change do you hope to see when the money runs out?

"Staff are beginning to use the [database] system...they have already generated a quarterly report for a government funder in about 10 minutes that usually takes several hours of inputting data by hand. The benefits are real!"

- Core grantee

An email from a PFF grantee, circa 2013:

Just wanted to drop you a quick line to say we had the good fortune of participating in a brainstorming session this morning about effective capacity building grantmaking, and the Pierce Family Foundation was brought up in this conversation multiple times. Pierce was cited as a pillar example and as real innovators and gamechangers in this space.



I know we have said this to you before, but to hear it edified by so many others was such validation. Grantees were so grateful for your view that real capacity building comes not just in dollars (and in sustainable revenue), but in thought leadership in fundraising, technology, volunteer management, finance, etc. And the value your foundation places on the multi-dimensionality of your investment has afforded them the space to do what they do best, which is to innovate on service delivery and thereby maximize their impact.

It was just so cool to hear so many echoing their affirmation of your work. Hope you guys know how valued your perspective on this has been and how transformative your investments have become.

"I think I am more excited about the computer lab updates than the Christmas I got my Easy Bake Oven...Having supporters who understand the day to day work of nonprofits is crucial."

Full Grantee List

Between Friends Family Focus Legacy Hands On Suburban Chicago A Just Harvest The Peggy Notebaert Nature Museum Community Renewal Society A Safe Haven Foundation **Beyond Emancipation** Community Television Network Family Rescue Harmony Hope and Healing Chicago African Americans in Philanthropy Access Living of Metropolitan Beyond Hunger Concern America Famous Fido Rescue and Housing Choice Partners of Illinois Adoption Alliance Chicago Chicago Bar Foundation Blacks in Green Congo Square Theatre Company Health And Medicine Far South CDC Accion Cultural Guatemalteca Chicago Center for Torah & Chesed Policy Research Group Black Girl Freedom Fund at Congregation Tiferes Yaakov Action Now Institute Fathers Families Healthy Heartland Alliance for Human Grantmakers for Girls of Color Chicago Coalition for The Homeless Connections for Abused Women Needs and Human Rights Communities Adler School of Professional Blackroots Alliance and Their Children Chicago Community Bond Fund Psychology FCNL Education Fund Help Hope Live Connections for the Homeless **Border Angels** Chicago Community Loan Fund Advocate United Church of Christ Firebrand Theatre Company HomeWise Brady Center To Prevent Gun Chicago Cultural Alliance Corporation for Supportive Housing Affinity Community Services Violence For Love of Water Hope Gel Chicago Fair Trade Covenant House California AIDS Foundation of Chicago **Bramble Theatre Company** Forefront Horner Park Advisory Council Chicago Foundation for Women Covenant House Illinois Akiba-Schechter Jewish Day School Breakthrough Urban Ministries Forward Momentum Chicago House Theatre of Chicago Chicago Funders Together CreatiVets Alameda Emergency Food Franciscan Outreach Brent Sopel Foundation to End Homelessness Housing Action Illinois Crosshatch Center for Art and Albany Park Theater Project **Bridge Communities Ecology** Free Root Operation Housing Forward Chicago Furniture Bank Alliance of The Southeast **Bright Promises Foundation** Chicago High School for the Arts Crossroads Fund Free Spirit Media Housing Opportunities and Maintenance for The Elderly All Chicago Making Homelessness Broken Nose Theatre Chicago House And Deborah's Place Friends of Sausal Creek Social Service Agency Housing Opportunities for Women History **BUILD** Incorporated DePaul University Institute for Friends of The Children Chicago Alliance for the Great Lakes Housing Studies Chicago Jazz Philharmonic **Housing Options** Funders Together to End Bulletin of The Atomic Scientists Alliance of Local Service Chicago Jobs Council DePaul USA Homelessness Howard Area Community Center Cabrini-Green Legal Aid Clinic Organizations Chicago Lawyers Committee Designs for Dignity Gan Project Human Nature School Cambodian Association of Illinois Almost Home Kids for Civil Rights Under Law Dion's Chicago Dream Garfield Park Community Council Human Rights Campaign Foundation Cara Program Alternative Family Services Chicago Metropolitan Disability Network Northern Garfield Park Conservatory Alliance **Human Rights First** Catholic Charities of The Sanctuary Alliance American Humane Association Michigan Genesis Housing Human Rights Watch Archdiocese Chicago Racial Justice Pooled Fund American Indian Center Division of Overseas Ministries of Chicago **Development Corporation** Chicago Chapter Chicago Rehabilitation Network Documentaries to Inspire Social American Society for The Prevention Center for Changing Lives GirlForward Hyde Park Art Center of Cruelty to Animals Chicago Religious Leadership Change Goldie's Place Idealist.org Center for Economic Progress Network on Latin America EcoViva AMPT: Advancing Nonprofits Center for Impact Research Good News Partners Idealware Chicago Street Medicine Anti-Cruelty Society EdgeAlliance Center for International Goodwill Industries of IFF Chicago Torture Justice Center Performance and Exhibition Archi-Treasures Association Eighteenth Street Development Northern Michigan Ignatian Spirituality Project Chicago Video Project Grand Traverse Regional Arise Chicago Center for Neighborhood Eleanor Foundation Ignite Technology Chicago Women in Philanthropy Land Conservancy Art Works Projects Elevate Energy Illinois Arts Alliance Grantmakers Concerned with Center for Victims of Torture Chicagoland Methodist Senior Asian Americans Advancing Justice Ella Baker Center for Human Rights Illinois Community Immigrants and Refugees Services in California Chicago Central American Martyrs Center for Detained Immigrants Grantmakers for Effective Children's Place Association Associated Colleges of Illinois Central Asia Institute Emergency USA Illinois Council Against Organizations **Chopin Theatre Productions** Association of Black Foundation Enlace Chicago Central Detroit Christian Handgun Violence Grassroots Collaborative Executives Community Development City Lit Theatre Company **Enterprising Kitchen** Illinois Maya Ministries Great Lakes Bioneers Corporation Association of Fundraising Claretian Associates Environmental Law AND Impact Family Center Greater Auburn Gresham Professionals Ceres Community Project Coalition for Equitable Policy Center of The Midwest Inclusive Economy Lab **Development Corporation** Back On My Feet Chicago Chabad Resource Center Community Development Epic - Engaging Philanthropy Inner Voice of Columbia University Greater Chicago Food Depository Bay Eye Charitable Foundation Common Hope **Inspiring Creatives** Inner-City Computer GroundUp Africa Chapin Hall Center for Children Beacon Therapeutic School Common Purpose US Erie Family Health Center Stars Foundation Charity Water Groundwork Center for Resilient Benzie Area Christian Neighbors Community Animal Rescue Effort **Essential Information** Inner-City Muslim Action Network Communities Chasing23 Youth Empowerment Beth Emet Foundation Community Help Center Evanston Environmental Association Inspiration Corporation Growing Home Group Better Existence with HIV **Evanston Scholars** Community Initiatives Institute of Positive Education Chiaravalle Montessori School Guitars Over Guns Operation Betty Shabazz International Charter Community Organizing Facing Forward to End Homelessness Interfaith Action of Evanston Chicago Abortion Fund Habitat for Humanity School

Family Equality

and Family Issues

Full Grantee List

Interfaith Worker Justice International Rescue Committee Margaret's Village Interrobang Theatre Project Mary Crane League Intonation Music Workshop Matthew House Invisible People Israelite Portuguese Mercy Corps Fraternity of Chicago Mercy Housing Lakefront James B Moran Center for Youth Advocacy Jane Addams Resource Corporation Japanese American Citizens League II's List KAN-WIN Kartemquin Educational Films Voters Education Fund Kenwood-Oakland Community Organization Kindling Group Misericordia Home La Casa Norte Lake County Crisis Center Indian Land Information Access Association Latin America Working Group Mothers Demand Action Education Fund Latin Women in Action Everywhere Latino Policy forum Mothers TR Foundation Latinos Progresando MoveSmart Org Lawyers Committee Mrelief for Better Housing Lawyers Lend-A-Hand Legal Council for Health Justice NAMI Chicago Lift The Ban Coalition Illinois Lincoln Park Community Services Literature for All of Us **Income Communities** Little Black Pearl Workshop Little Sisters of The Poor Chicago Little Village Environmental Neighborhood Housing Justice Organization Services of Chicago Local Initiatives Support Corporation Chicago Neighborscapes Logan Square Neighborhood NeighborSpace Association New Moms Los Olivos CIS Night Ministry Lugenia Burns Hope Center Lutheran Outdoor Ministries **NISGUA** of Northern California Network Lydia Home Association North Park University LYTE Collective North Side Housing Magdalene House Chicago

Maharishi Foundation USA Doctors Without Borders USA Metavivor Research and Support Metropolitan Family Services Metropolitan Planning Council Metropolitan Tenants Organization Michigan Environmental Council Michigan League of Conservation Midwest Harm Reduction Institute Midwest Pesticide Action Center Mitchell Museum of the American Mother Health International Mothers Opposed to Violence Muddy Waters Mojo Museum National Immigrant Justice Center Nathalie B. Voorhees Center National Initiative on Mixed National Runaway Switchboard Natural Resources Defense Council Neighborhood Network Alliance Non-Profit Technology Enterprise

and Supportive Services North Valley Animal Disaster Group North Valley Community Foundation Northeastern Illinois University Foundation Northern Michigan Environmental Action Council Northwest Michigan Supportive Housing Northwest Center Northwestern University Oak Park Regional Housing Center Oakland Lacrosse Club On Your Feet Foundation One Aim Illinois Organization for Youth Empowerment Organizing Neighborhoods for Equality Northside Our Art of Giving Outreach360 Pads To Hope Pah Nation Partners In Health Pegasus Theatre Chicago Penn Medicine People for Community Recovery People for the Ethical Treatment of Animals Peoples Music School Pillars Fund Piven Theatre Workshop PlayThinks PlayWorks Education Energized Pride ROC Primo Center for Women and Children Project Exploration Project Fierce Chicago Project Hugs Foundation Protestants for The Common Good Public Narrative

Rails to Trails Conservancy

Rainbows for All Children

Reader Institute for

Ravenswood Community Services

Community Journalism Red Door Animal Shelter Red Line Service Institute Renaissance Social Services Resilience Restore Justice Foundation Resurrection Project Rights Action Robert R McCormick Foundation Rockford Family Planning Foundation Role Model Movement Safe Harbor of Grand Traverse Safe Humane Safe Places for the Advancement of Community and Elderly SAGA Empowerment Services Sammy R Taylor Foundation San Francisco Foundation San Jose Obrero Mission Sarah's Circle Second City Curling **SEEDS** Sephardic Community Shaare Mizrah Shalva She Crew Shriver Center on Poverty Law Sierra Club Foundation SkvArt Smart Policy Works Smart Recovery USA Snow City Arts Foundation Society of St Vincent De Paul Archdiocese of Chicago SOS Community Services South Shore Planning and Preservation Coalition South Side Help Center South Suburban PADS Southern Poverty Law Center

Southsiders Organized for

Southwest Chicago Homeless

Southwest Organizing Project

Unity and Liberation

Services

Spanish Coalition for Housing St Bernard Hospital St James Cathedral Counseling St Leonard's Ministries St Mary of Celle Parish St Mary's Center St Paul Church Trust Start Early Stillwell Institute for Contemporary Black Art Storycatchers Theatre Strawdog Theatre Company Streetwise Supportive Housing Providers Association Sweetwater Foundation **Tapfound TASC** TechSoup Global TEDxMidwest The Alameda County Community Food Bank The Ark The Boulevard of Chicago The Chicago Community Trust The Chicago Independent Media Alliance The Coalition of Immokalee Workers The Honeycomb Project The Joffrey Ballet The National Public Housing Museum The Network Advocating Against Domestic Violence The Renaissance Collaborative The Salvation Army -Metropolitan Division The Shearim USA Charitable Trust The Trevor Project The Vivian G Harsh Society Thresholds Title Track

Torture Abolition and Survivors

Support Coalition International

True Star Foundation

Justice Youth Outlook YWCA Evanston North Shore

Truth, Racial Healing and Transformation Tuskegee Youth Safe Haven **UCAN** UIC CureViolence **Underscore Theater Company** Unity Parenting and Counseling University of Chicago Uptown Peoples Law Center Urban Gateways Visionary Ventures Voice of The People in Uptown We Need Diverse Books We The People Media Whirlwind Wheelchair International William I Brennan Ir Center for Wilmette Harbor Rotary Club Foundation Witness for Peace Witness Tree Literary Arts Education Women Employed Women's Daytime Drop-In Center Women's Foundation of The South Women's Initiative for Self-Employment Women's Resource Center for The Grand Traverse Area Woodstock Institute Workers Center for Racial Justice World Wildlife Fund Young Chicago Authors Youth Job Center





















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Our website will remain up after our sunsetting and will provide more details on our work, such as specific capacity building projects and sector-wide collaborations.